

## SOL GROUP | The story of a **friendship**

98 years, 3 generations and professional management





**1927**Giovanni Annoni
Aldo Fumagalli Romario



**1960**Alessandro e Renzo Annoni Giulio e Ugo Fumagalli Romario



**1998**Giovanni, Marco Annoni
Aldo, Giulio, Matteo Fumagalli Romario



1927 Founded 1960 Gas plants for industry 1987 European expansion 1989 Birth of Vivisol Srl 1998 Listing to the Milano Stock Exchange

2010 Entry in India 2015 Intry in Brasil

2021 Entry in Cina

## FAMILIY

# 1927

#### Giovanni Annoni Aldo Fumagalli Romario



SOL GROUP | The story of a **friendship** 

98 years, 3 generations and professional management

**1960** Alessandro e Renzo Annoni Giulio e Ugo Fumagalli Romario



**1998**Giovanni, Marco Annoni
Aldo, Giulio, Matteo Fumagalli Romario



WORLD'S





**1998** Andrea Monti Giulio Bottes





**2025**Daniele Forni
Claudio Garbellini







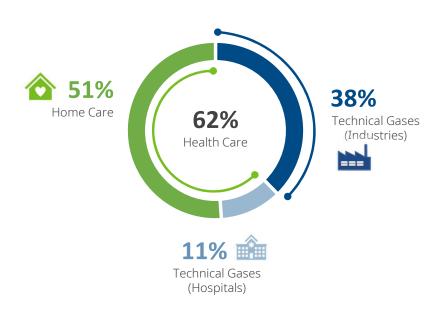
MANAGEMENT



## SOL GROUP | Home Care & Technical Gases

Our business (2024)









Manufacturing, food, agriculture, industrial and environmental applications



Medicinal gases & services for hospitals







Medicotechnical assistance and care for patients in their homes





## SOL GROUP | Numbers (2024)

Where we operate































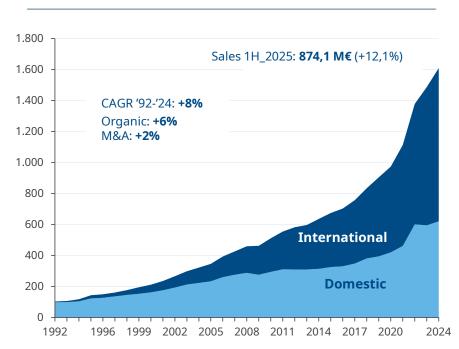


## SOL GROUP | Figures (2024)

#### Sales progression, EBITDA and margin

# WORLD'S BEST COMPANIES SUSTAINABLE GROWTH SOL GROUP

#### Sales [M€]



#### **EBITDA** [M€] & Margin [%]



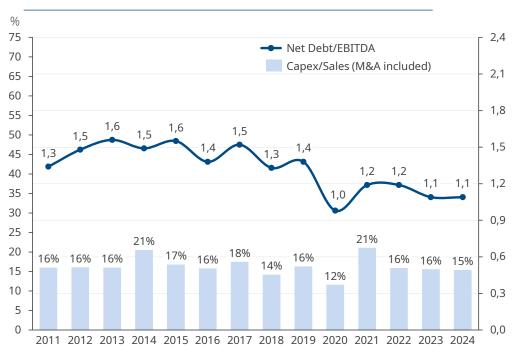


## SOL GROUP | Index (2024)

#### Investments, ROCE and Dividends



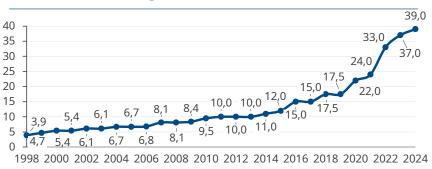
#### **Constant but measured investments**



#### **Maintaining Returns - ROCE [%]**



#### **Growing our dividend - DPS [c€]**





## SOL GROUP | Seizing opportunities despite difficult contexts





TIME WORLD'S

## SOL GROUP | Our plans for the future

#### Our six pillars





Growing and constantly evolving



Getting enriched by the diversity of business, people, countries



Finding new opportunities and challenges in un-expected scenarios



Digitalisation as part of the development in every field



Sustainability as integrated part of the daily activities, to be built day by day



Human factor as key point for the Group development





## The world of **Sustainability**



## SOL GROUP | Sustainability

Governance & People (2025)







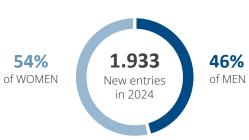
**Independence:** 5/11 non-family and not executive members.

**Continuity:** 6/11 have more than 10 years of service in the group.

**Renewal:** 5/11 have less than 5 years of service in the group.



#### **NEW ENTRIES**



2023 Data



## SOL GROUP | Sustainability

#### **Environment**





#### **Carbon Disclosure Project**

Achieved "B" ranking on our very first submission (2022) and confirmed in 2023.



#### MSCI "A"

The SOL Group has reached A rating in 2024 (previously holding BBB).



#### **EcoVadis**

The Group has confirmed the Silver EcoVadis Sustainability medal ranking in the top 25%.



ecovadis

#### **Morningstar Sustainalytics**

Top 18 ranked out of 570 chemical companies in 2023.



#### **Climate Leader 2023**

Selected companies based on CO2 emission containment in last 5 years.



## SOL GROUP | 2025 Best world's companies: Sustainable Growth

## WORLD'S BEST COMPANIES SUSTAINABLE GROWTH iddities 2025 SOL GROUP

#### TIME's Sustainable Growth ranking

Selection from STATISTA database (over 70 mln companies' data) of companies

TRANSPARENTLY disclosing environmental data, evaluated on:

#### **REVENUE GROWTH**

Revenue growth in 2021-2023:

- a. Relative growth
- b. Growth compared to industry medians

#### FINANCIAL STABILITY

Financial statements:

- a. Piotroski F-Score (company stability)
- b. Altman Z-Score (likelihood to file for bankruptcy)
- c. Number of profitable years

#### ESG

Standardized KPIs:

- a. Carbon scope emission (1 2 3)
- b. Waste intensity
- c. Water use
- d. Green energy production







## SOL GROUP | "EnerGreenSOL"

#### Energy production & emissions





#### Hydro

16 hydroelectric plants in: Albania (2012), Bosnia Herzegovina (2016), North Macedonia (2012) and Slovenia (2002).



#### Wind

The Indian company GREEN ASU PLANT PRIVATE LIMITED (2022), powers all its plants with self-generated renewable energy from its own wind farm (6 wind plants).



#### Solar

We invested in the installation of photovoltaic panels in India and we are planning further investments on some production plants of the Group.



#### **Achievements**



69% of the power used is from renewable



Vivisol UK is carbon neutral since 2020



75% of the power used is from own hydroelectric plants production



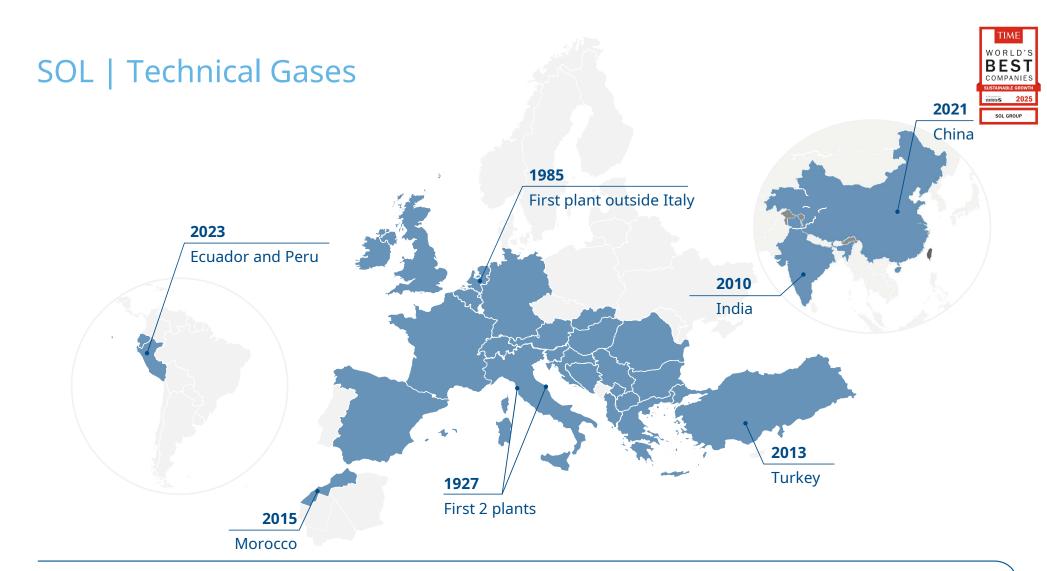
30% of the power used is from renewable





## The world of **Technical Gases**







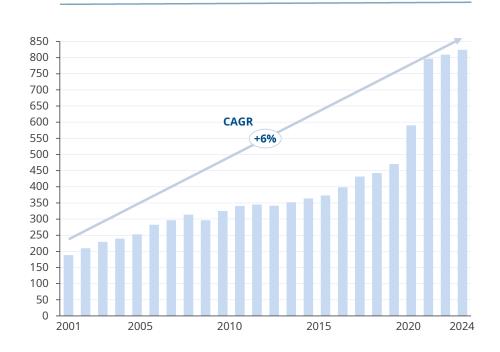
Resilience and Growth (2024)



#### **Diverse Client Share [%]**

#### 15% 1% Other 23% Environment Hospitals 3% Oil & Gas 11% Food 19% Metal Fabrication 12% Metal Production, 17% Ceramic, Glass Chemical, Pharma

#### **Resilient Sales Progression [M€]**





#### Our clients – Industry







- Agriculture
- Fish & meat
- Fruit & vegetables
- Milk & derivates
- Bread and pastries
- Beverages
- Wine & oil
- Catering



METAL PRODUCTION

- Aluminium
- Precious metal processing
- Glass, ceramic, cement, lime



METAL FABRICATION

- Thermal treatments
- Automotive
- Aeronautical & railway construction
- Shipyards
- Construction sites
- Boilers



CHEMISTRY & PHARMA

- Pharmaceutical specialties
- Cosmetics
- Herbalism
- Plastics & rubber



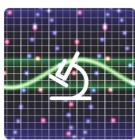
OIL & GAS

- Extraction
- Transport & pipelines
- Refining



ENERGY & ENVIRONMENT

- Purification
- Waste Management
- Incineration



SPECIALITY GASES

- Research
- Electronics
- Chemical



#### Our clients - Hospitals & Clinics



TECHNICAL GASES

**PRODUCTS:** • GAS: O<sub>2</sub>, N<sub>2</sub>, CO<sub>2</sub>, N<sub>2</sub>O, He, NO<sub>x</sub>

**SERVICES:** • Total Gas Management (Control, Maintenance, Security Trainings)

• Cryobanking (Conservation)

• Cryomanagement (Transportation)

DIVERSIFIED

• Medical Device (Manufacturing)

• Gas Distribution Plants (Design & Realization)

**SERVICES:** • Sterilization

• Clinical engineering (Maintenance of electronic equipment)

• Ambulance design and fit-out



Primary Production Plants (2024)

**47 Primary Production Plants**: units that produce gases from raw materials (as electric energy, atmospheric air, natural gas, calcium carbide, ammonium nitrate).

- **21 ASU** ("Air Separation Units")
- 10 LCO2 (CO2 production units)
- **16** «others» (H2, N2O, C2H2, NO, SO2)

Max distribution area 400 km.



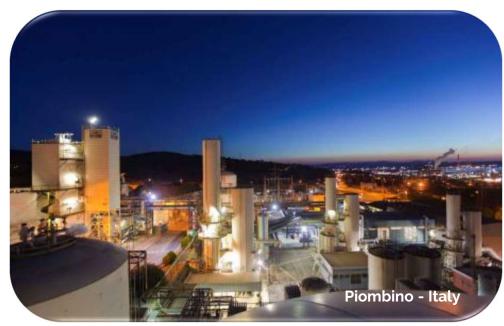




**2021** China

India

































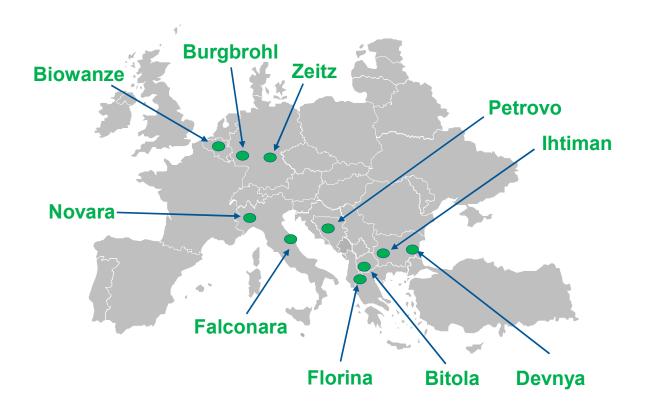






## CO2 plants





PLANT	SOURCE		
Falconara	Chemical plant		
Novara	Chemical plant		
Devnya	Chemical plant		
Bitola	Well		
Petrovo	Well		
BurgBrohl	Well		
Florina	Well		
Ihtiman	Bioethanol production		
Zeitz	Bioethanol production		
Biowanze	Bioethanol production		



## CO2 plants



















Secondary Production Plants (2024)

**76** Secondary Transformation Units (filling stations): units dedicated to fill cylinders, storage and distribute gases. Moreover, they produce ultra-pure gases and gas mixtures.

2023

Max transportation distance 150km.





## **SECONDARY plants**

### **Filling Stations**





#### Resilience & Growth





## Investing in Emerging Economies







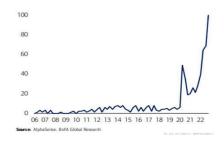






## Opportunity from re-shoring

Recent BofA research showed exponential growth in mentions of reshoring on company results calls





## **Environmental Impact Opportunities**

#### CARBON AVOIDANCE

- Smelting
- Bottling
- Cooling
- Sewage treatment

#### CLEAN FUEL

- Bio-methane
- Hydrogen

#### FOOD WASTAGE, AGRICULTURE

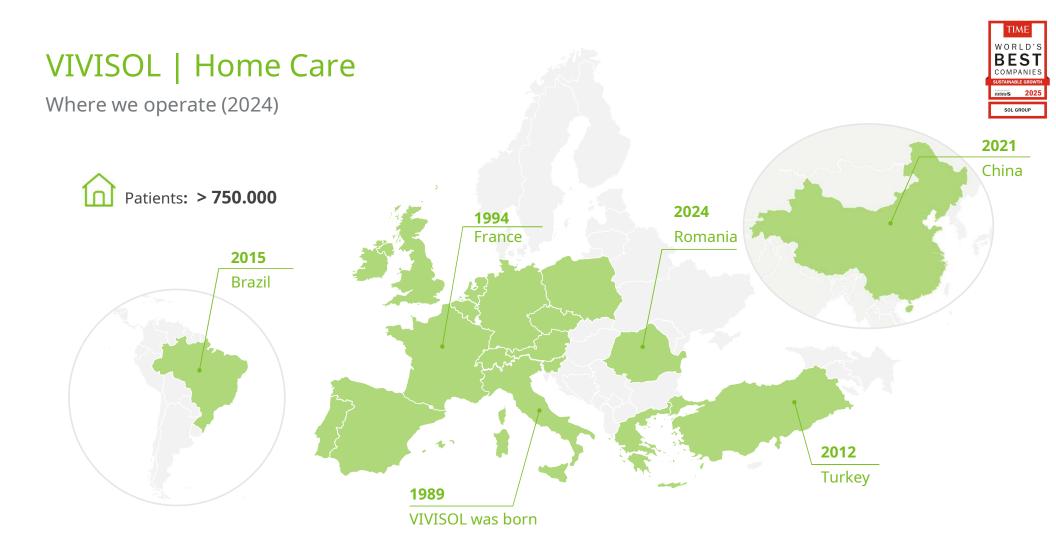
- Packaging
- Greenhouse
- Aquaculture yields





## The world of Home Care

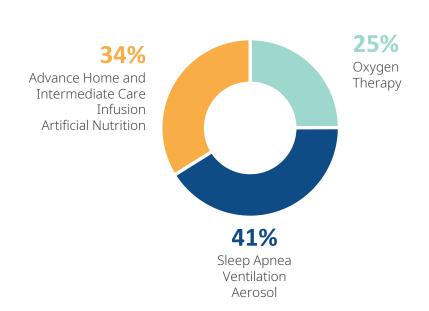




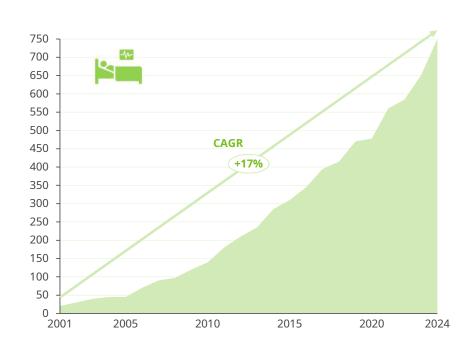


Services and patients (2024)

#### **Growing portfolio of services**



#### Vivisol patients [n°]





TIME WORLD'S

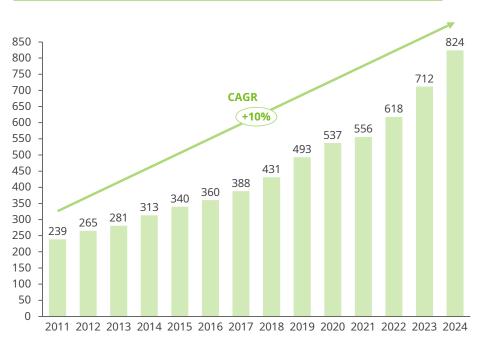
BEST COMPANIES

SOL GROUP

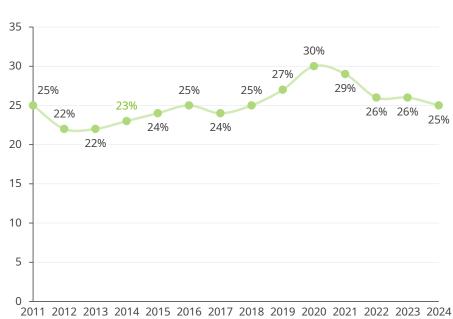
Sales and EBITDA (2024)







#### EBITDA [%]

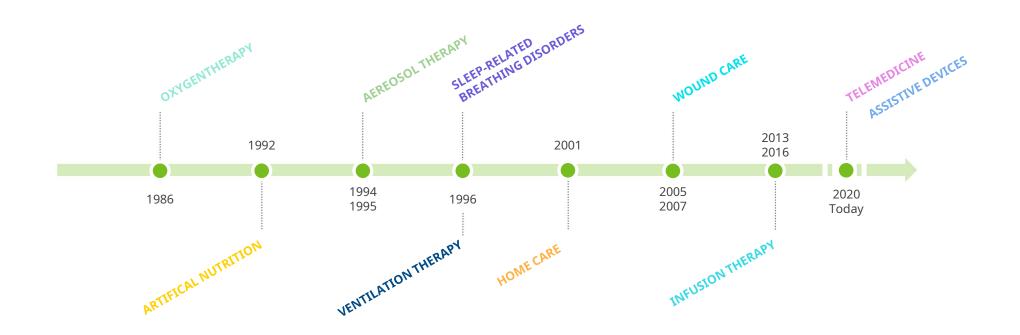




A leader in European Home Care

**VIVISOL** was born from the production of medical O<sub>2</sub> for Oxygen therapy. From the '90s, Vivisol pursued a **progressive diversification strategy over time** through high-tech respiratory home care services.







A Pioneer in Digitalized Medical Services

**VIVISOL** provides multiple **platforms and Apps** that support patients, caregivers, doctors and private and public institutions in their daily management of care.

VIVISOL provide **telemedicine** services and a **remote clinic** to monitor and improve patients' adherence to their therapies:

- Sleep
- Ventilation
- Health IoT
- Nutrition
- Cardio





Doctors and healthcare staff



Patients and caregivers



Institutions and NHS



WORLD'S

BEST

## **SOL GROUP** as





### **Technical Gas**

Our technical gases business remains core to the Group, with many applications and services that can drive growth



### **Home Care**

We see significant opportunities for continued growth in the Home Care business, driven by share gains and secular trends



### Growth

We will continue to supplement organic growth with acquisitions, while preserving our returns profile



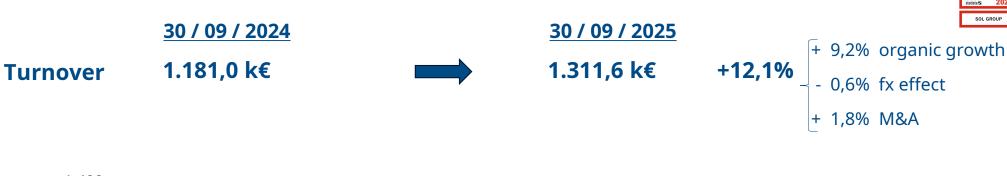
### **Family**

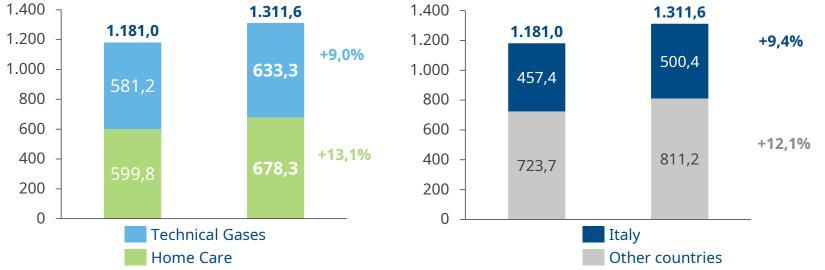
We hold our principles dear, as a family business with strong independent management



## SOL GROUP | Third quarter results









## SOL GROUP | Financial statement extract on June 30st 2025

WORLD'S
BEST
COMPANIES
SUSTAINABLE GROWTH
statistics 2025
SOL GROUP

#### Thousands €

Net turnover         874.083         100,0%         7           Other revenues         16.157         1,8%           Internal work capitalized         14.687         1,7%	7 <b>79.564</b> 14.166 18.012	<b>100,0%</b>
		1.8%
Internal work capitalized 14 687 1 7%	18 012	.,0,0
11.007 1,770	10.012	2,3%
Total revenues 904.927 103,5% 8	311.741	104,1%
Purchases 238.203 27,3% 2	214.554	27,5%
Services 234.909 26,9% 2	217.970	28,0%
Change in stock 385 0,0%	(6.760)	-0,9%
Other costs 21.222 2,4%	17.787	2,3%
Total costs 494.720 56,6% 4	143.551	56,9%
Added value 410.207 46,9% 3	368.191	47,2%
Labour cost 189.442 21,7% 1	166.890	21,4%
EBITDA 220.765 25,3% 2	201.300	25,8%
Depreciation & Amortization 81.842 9,4%	75.538	9,7%
Other provision 4.073 0,5%	3.604	0,5%
EBIT 134.850 15,4% 1	122.158	15,7%
Net financial (12.499) -1,4%	(10.375)	-1,3%
Profit before taxes 122.351 14,0% 1	111.783	14,3%
Taxes 34.393 3,9%	33.306	4,3%
Net profit from on going operations 87.958 10,1%	78.477	10,1%
Net profit from discontinuos operations		
Minorities (4.435) -0,5%	(3.553)	-0,5%
NET PROFIT 83.523 9,6%	74.924	9,6%
EPS 0,92	0,83	



## SOL GROUP | Financial statement extract on June 30st 2025

# WORLD'S BEST COMPANIES SUSTAINABLE GROWTH INTERIOR SOL GROUP

#### Thousands €

Assets	30/06/2025	31/12/2024	Liabilities	30/06/2025	31/12/2024
Net fixed assets	898.194	846.751	Shareholder's equity	1.059.409	1.027.563
Other fixed assets	376.903	373.959	Minorities	47.449	51.287
Cash and liquid assets	245.332	231.590	Financial debts	678.119	594.350
Inventory	110.754	112.001	Other non current liabilities	49.169	45.179
Net receivables	537.806	491.437	Payables	189.578	193.541
Other current assets	97.393	83.203	Other current liabilities	242.659	227.020
Total assets	2.266.382	2.138.942	Total liabilities	2.266.383	2.138.942



## SOL GROUP | Financial statement extract on June 30st 2025

# WORLD'S BEST COMPANIES SUSTAINABLE GROWTH isition is 2025 SOL GROUP

#### Thousands €

Net financial position	30/06/2025	31/12/2024
Cash and cash at bank	245.332	231.590
Securities	12.963	12.548
Loans - current portion	(78.491)	(77.308)
Leases - current portion	(26.084)	(23.065)
Due to shareholders	0	0
Other financial receivables - current portion	8.111	9.142
Other financial liabilities - current portion	(4.118)	(4.587)
Short term liquidity	157.714	148.320
Investments securities	822	861
Loans - long term portion	(588.343)	(509.476)
Leases - long term portion	(66.563)	(59.939)
Due to shareholders	(18.000)	(18.000)
Other financial receivables - long term portion	1.216	3.505
Other financial liabilities - long term portion	(3.672)	(4.576)
Medium long term debt	(674.539)	(587.626)
	-	
TOTAL NET LIQUIDITY	(516.825)	(439.305)

**ND/E** = **0,46** (vs 0,41 at 31/12/24)

**CFC** = **1,22** (vs 1,09 at 31/12/24)



